# The Deskless Worker





of all workers globally perform deskless roles. Who are they?

## Retail

Known as: Partners, Associates, Team Members

13.2 m U.S. Retail Workers\* These associates work at your favorite stores and

fill your online orders. Often experiencing high turnover, these workplaces struggle to maintain communication across a sprawling network, connecting their HQ to satellite locations.

## Scheduling flexibility

What They Value

- Coworker camaraderie
- Recognition and incentives

## • Part-time

**Industry Impacts** 

• High turnover, seasonality

Weekends, evenings, holidays

## Open communication

**Engagement Motivators** 

- Reward and recognition
- Schedule visibility and
- self-service shift swaps

Turnover in the Retail Industry Is Higher Than Any Other at<sup>1</sup>



## Known as: Production, Shop Floor, Frontline

Manufacturing

9.1 m U.S. Manufacturing Workers\*

These workers make, build, and assemble the things we use every day. They are on their feet and operating machinery, physically working side-by-side with peers and some of the most sophisticated

technology in the history of manufacturing. **Industry Impacts Engagement Motivators**  Production quotas Two-way communication and input

## Safe work environment

**What They Value** 

Scheduling flexibility

Being respected and included

### Division between management and workers

Lack of upskilling

- job openings in the industry are still hovering near all-time highs at Despite a record level of new hires, :

## Safety and emergency protocols

- Easy access SOPs and
- troubleshooting

Healthcare/Education

**22.6** U.S. Healthcare and Education Workers\*

These people take care of us, heal, and teach us.

Though some have access to a desk, their real work is

with people, patients, and students whose well-being

relies on them. They require "always-on" access to

information, especially when they're on their feet.

Known as: Essential, Nurses, Doctors, Teachers

**What They Value Industry Impacts**  Helping others Mentally and physically draining Being respected and Burnout from fast-paced supported working conditions

Training and transparency

Position by 2025

insufficient pay

Budget constraints and

## **Engagement Motivators** Sentiment surveys

• Input into procedures,

policies, regulations

Honest, two-way

communications



**Utilities** Known as: Waterworks, Gas Experts, Powerlines

and protected.

of Healthcare Workers Plan to Leave Their

Flexible work arrangements Poor perception of career growth Surveys and sentiment analysis 4 out of 5 employers across energy technologies reported having some difficulty

**442,400** U.S. Workers\*

These crew and field workers keep us connected,

communicate through unsecured, third-party apps,

which means management can't be certain if teams

are receiving needed information, feeling supported,

**Engagement Motivators** 

Continuous learning

comfortable, and running smoothly. They often

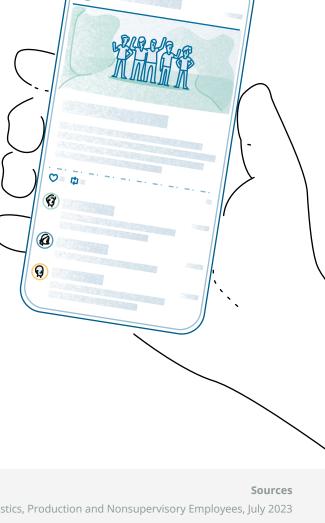
### What They Value **Industry Impacts** Clean and affordable energy transition Compensation Scheduling flexibility Lack of focus on workforce potential Being respected and heard

## hiring new employes<sup>4</sup>

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\*U.S. Bureau of Labor Statistics, Production and Nonsupervisory Employees, July 2023 <sup>1</sup>FinancesOnline, "112 Employee Turnover Statistics: 2023 Causes, Cost & Prevention Data," 2023 <sup>2</sup>Deloitte, 2023 manufacturing industry outlook, 2023

Deskless workers are an integral part of the global workforce and

your organization's success. Modern workforce management technology provides workers access to the digital tools they need

to do their jobs better, when and where they need them.

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